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Faculty of Agriculture Universitas Pembangunan Nasional "Veteran" Yogyakarta Indonesia

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# PROCEEDINGS **International Seminar** on **Agro-tourism Development** (ISAD)

AGRO-TOURISM: **EDUCATING, CONSERVING,** AND EMPOWERING

Hosted by:



Held on: December 6<sup>th</sup> - 8<sup>th</sup>, 2011

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# **Proceedings**

# International Seminar on Agro-tourism Development (ISAD 2011)

## AGRO-TOURISM: EDUCATING, CONSERVING AND EMPOWERING



Field Trip held on 6 December 2011

Seminar held on 7 - 8 December 2011 in Faculty of Agriculture, UPN "Veteran" Yogyakarta Indonesia

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# **Proceedings**

## International Seminar on Agro-tourism Development (ISAD 2011)

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FACULTY OF AGRICULTURE UNIVERSITAS PEMBANGUNAN NASIONAL "VETERAN" YOGYAKARTA

## Preface

Agro-tourism has become increasingly popular among domestic and foreign travellers. This is because Agro-tourism manages to utilize the natural beauty of agricultural landscapes and the cultural diversity of each region. The goal of Agro-tourism is not only for natural conservation, but also for empowering local communities socially and economically. Simply, by developing Agro-tourism, local economies grow. However, to further empower the local communities, it is imperative that they are involved in the planning, decision making and management of the Agro-tourism. Thus, education plays an important role in this matter. The theme of the seminar is Agro-tourism development based on local resources. Topics of interest for the seminar include: Services on Agro-tourism, Socio-culture, Economics and business, Regional development, Land management, Processing of agricultural products, Agronomy, Forestry, Livestock, and Fishery.

The objectives of the seminar are sharing research information and empirical experiences, as well as innovative ideas that will open new perspectives on agriculture related to tourism issues. It also aims to establish interaction and communication among researchers, observers and practitioners in finding solutions of the problems regarding agriculture and tourism to improve welfare of the rural areas.

On behalf of the international seminar organizers, we are pleased to present the Proceedings of the International Seminar on Agro-tourism Development (ISAD 2011). ISAD is an event held in cooperation between the Faculty of Agriculture Universitas Pembangunan Nasional "Veteran" (UPN "Veteran"), Yogyakarta, Indonesia and the Faculty of Resource Science and Technology and Faculty of Economics and Business Universiti Malaysia Sarawak, Malaysia.

Finally, we would like to express our gratitude to the Rector UPN "Veteran", Yogyakarta for the financial support, the Dean of the Faculty of Agriculture for hosting, and the Scientific and Steering Committee. We wish to thank the keynote speaker Sultan Hamengku Buwana X, and invited speakers Syukur Iwantoro, MS., MBA, the Head of Agro-tourism Commissions, Ministry of Agriculture Indonesia; Prof. Shuib Ahmad, Institute of Agricultural and Food Policy Studies, Putra Infoport, Universiti Putra Malaysia; Prof. Haruo Kuroyanagi, Jogakuen Sugiyama University; Prof. Jesusa D. Ortuoste, Sultan Kudarat State University The Philippines; Marc Vanacht, President of AG Business Consultant, USA; and Dr. M. Reza, Expert of Taman Buah Mekarsari, Indonesia; as well as participants for their contribution in making the seminar a success. We wish to thank the Regency and Local Government of Bantul Yogyakarta as the major sponsor and all other sponsors for their contribution in making this seminar possible. As a Chairperson, I highly appreciate the great efforts of the members of the organizing committee whose hard work made this seminar a great success.

Yogyakarta, December 8, 2011 Siti Syamsiar Chairperson, ISAD 2011

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#### COMPETITIVENESS ACCELERATION STRATEGY ON AGRIBUSINESS "THREE-FIVE MODEL"

#### Soetriono

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#### ABSTRACT

This research has aimed to study, to predict, and to formulate the competitiveness of Robusta coffee bean, soybean, paddy, sugar, and tobacco. The methods of Three-Five Competitiveness. The results of the research showed that: from the side of supply, the production should consider some factors, such as the number of production in Indonesia, the price of fertilizer in the country, the government policy of protection that were less support to the competitiveness acceleration; from the demand perspective, there is a significant opportunity in coffee post harvest processing demand in the domestic and world market; from the environment and farming business perspective, it is considered as monoculture and has not yet applied suggested technical culture, the awareness of smallholders about genuine seed variety is low, infected by plant diseases. Also, is just processed in the primary level meanwhile downstream product processing has not yet been conducted significantly; from the policy perspective, it is concluded that the government support in the domestic policy is lacking (shown by the coefficient of Domestic Resource Cost Ratio (DRC) is better than Private Cost Ratio (PCR), the coefficient of Nominal Protection Coefficient on tradable Output (NPCO) and Subsidy Ratio to Producers (SRP) is not supporting the competitiveness acceleration if they are compared to the world price). But, the coefficient of Nominal Protection Coefficient on Tradable Inputs (NPCI) of the government policy has contributed a significant support for the competitiveness acceleration and; from the social perspective, it is shown that the smallholders is dominantly risk neutral or safety first.

KEY WORDS: competitiveness, three-five

#### INTRODUCTION

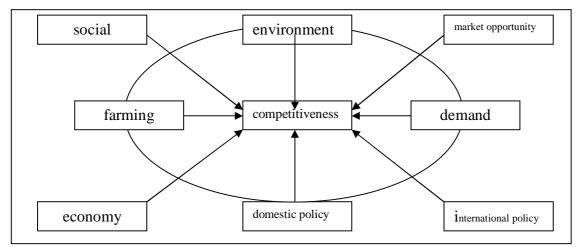
It has been discussed a lot by many people, including farmers, college students, practitioners, and the policy made official about the competitiveness on agribusiness. Based on the basic mindset on agribusiness concept which has domestic and international competitiveness, the acceleration of both product and productivity is badly needed. For that reason, the relevance between supporting substances is needed. The substances are the government policy, the farmer technology adopt level, the farmer's internal factor such as risk-taking unwillingness, and the availability of means and infrastructure for developing certain commodity.

Aimed to support the continuity of strong national agribusiness at future, so examination and development which enable to produce the competitiveness acceleration strategy on agribusiness in both domestic and world market are needed. That competitiveness does not

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only rely on the inclusive comparative strength aspects available in the commodity intended, but it should be viewed as whole comparative strength, competitive strength, and government policy in agribusiness effort by the application of "three five" competitiveness.

The concept of three five competitiveness (Soetriono, 2004), the base of this paper, which is three five is the completing and combination from old theories about competitiveness, such as Pre-Classic Theory (Mercantilism), Classic Theory of Adam Smith and David Ricardo, Modern Theory of Hecksher-Ohlin, Alternative Theory by M. Porter (Competitive Advantage) and R. D. Aveni (Hyper Competitive). The three five competitiveness can be illustrated at Picture 1.



Picture 1. The Three-Five Competitiveness

not only caused by internal factor but also by external factor. The internal factors are: 1) farming effort which consists of share holder of labor, seed, fertilizer, agro chemical, capital, risk, competitor in agribusiness effort, natural resource, and technology used.2) direct consumer demand and agro industry which can give additional value and continuity comparative strength (SCA) as D'Aveni, 1992 said. 3) Agro ecology environment, means and infrastructure, transportation, and type of market faced. Then, the external factors that may cause agribusiness competitiveness are: 1) international policy which consists of economic condition, international market, international convention, and market politic from supplier country. 2) social-economic condition of local and international farmers. 3) opportunity of domestic and international market and 4) domestic policy (politic, condition of the economy of country and taking side on farmers and agro industry craftsman) and 5) the condition of domestic economy. The purpose of this study is to learn, predict, and formulate agribusiness competitiveness, so the model of competitiveness can be gained by applying three five competitiveness.

#### **METHODS**

Study area is determined purposively (Nasir, 1989 and Soetriono and Hanafie, 2007) based on the consideration that the chosen area is central production, in this case is East Java. This study consists of some analysis; they are: analysis of production function, feasibility effort, analysis of risk based on utility function through Certainty Equivalent Approach (Soetriono,

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2004) Policy Analysis Matrix (PAM) (Monke and Pearson, 1989) Function of Profit (Yotopaulus and Lau, 1973), Additional Value (Soetriono, 2004) and Sensitivity (Soetriono, 2006). The commodities examined are coffee, tobacco, sugar cane, paddy, and soybean.

#### **RESULTS AND DISCUSSION**

Based on the analysis result, it is known that some of agribusiness commodities which are held by the farmer are financially and economically feasible to manage. The criterions used for feasibility investment are Net Persen Value (NPV), Net Benefit Cost Ratio (B/C), Gross Benefit Cost Ratio B/C, Internal Rate of Return (IRR), and Payback Periodes (PP). Those five criterions all together are feasible, but every commodity has its different feasibility. Besides, the divergence value between financial and economic feasibility that has positive and or negative value is still exist. It shows that there is still government policy that can prevent the competitiveness.

The agribusiness risk analysis states that it cannot take the risk. It is proven by capital outpouring that is given for farming effort especially the capital for fertilizer cost. Most of farmers are not able to take risk in farming, so the output resulted it is not good if it is compared with the potential productivity level.

The policy matrix analysis is used for measuring competitiveness, government policy effort at agriculture production system profitability and the efficiency of resource used. Based on Table 1, it is showed that the agribusiness system of five commodities show that there is competitiveness (competitive strength and comparative strength). It is showed by the coefficient of Private Cost Ratio (PCR) and Domestic Resource Cost (DRC). The illustration of five commodities competitiveness is explained on Table 1. The competitive strength is presented by PCR ratio which means that the commodity analyzed has competitive strength. It means that in delivering the units of additional value of output on private price, the sacrifice of domestic resource factor in certain unit is needed. Besides, PRC is a comparative strength which describes that analyzed commodity has economical strength/economical efficiency. The economical efficiency level that can reflect by agribusiness comparative strength is showed by PRC coefficient, which economically products the domestic commodity more efficient and useful than makes import. The agribusiness competitiveness ratio is more and more close by, so the competitiveness will decrease, and vice versa.

Table 1. Value of competitiveness coefficient and effect of government commodity policy on
coffee, tobacco, sugar cane, paddy, and soybean

confect, tobucco, sugar cano, paday, and soyocan										
Commodity	PCR	DRC	NPCO	NPCI	EPC	PC	SRP			
Coffee	0.417	0.284	0.792	0.806	0.910	0.642	0.233			
Tobacco	0.804	0.739	0.944	0.553	0.960	0.713	-0.071			
Sugar cane	0.668	0.581	1.092	0.879	1.147	0.907	-0.031			
Paddy	0.446	0.300	0.680	0.670	0.370	0.540	-0.283			
Soybean	0.574	0.438	0.920	0.948	0.918	0.696	-0.159			

Source: Various Sources Soetriono, 2008, 2009, 2010, 2011

For example the following part is explained about robusta coffee commodity. The other government policy can be seen from Nominal Protection Coefficient on Tradable Inputs (NPCI) which shows that producer gains protection for input tradable from the government in

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the buying price of fertilizer input and agro chemical are lower than the real price. In contrast with input non tradable this declares that there has not been government policy which supported yet, there is no divergence for compost input, embroidery, and labor. In this way, the government role affects the farmer in the aspect of buying price of fertilizer and agro chemical are about 8% to 27% lower (coffee). However, if we look from the government policy's point of view that decides fertilizer subsidy about 40% for farmer and gardener, it can be said that it is less effective. It is because of the existence of divergence between the policy and the real condition. The farmer gains unexpected value from Nominal Protection Coefficient on Tradable Output (NPCO). It is because of the domestic output value is lower than the international output value which is around 17.6% to 23.5% lower. It is not in line with tradable input price gained by the farmer which is cheaper, but the output price is also lower than the real price. So it can be illustrated that the input tradable policy does not affect the farmer because the output price that the farmer got is 6.6% lower than the real price (illustration for coffee).

The statement above supported by the policy to input and output at the same time that is showed by Profitability Coefficient (PC) that is 16.5% to 34.9% lower compared with the real price. In other word, there is a policy that prevents additional value that the farmer gained. This is in line with the Profitability Coefficient (PC) value which indicates that the whole government policy has not supported the development of agribusiness yet which is managed by people. It is showed by private profit that is lower than social profit about 25% to 44.8%. It is supported by Subsidy Ratio to Producer (SRP) value which shows the government protection improves production cost about 18% to 28.2% more expensive.

Sensitivity analysis held to know how big the sensitivity of production cost if there is increment. From the analysis result gained that when the employer wages production cost sensitivity increase up to 60%, the coffee productivity decreases 5%, price of fertilizer and pesticide increase 25%, the value got from each policy does not affect significantly competitive strength, comparative strength, government protection, both of input and output, and also the whole policy stays at the beginning condition, that is the government policy is not yet or even prevent the development of acceleration of agribusiness competitiveness which is managed br farmer and gardener.

From the framework of the research above, however the government should give a better situation to encourage the activities of farming business and agribusiness perspective by the smallholders and the citizen. For example, the government should alleviate the access of the region openness as well as the development of technical employee in the side of the supply, so that the estimation for the salary for the employee is equivalent to the marginal productivity. On a macro scale, a motivation for the efficiency for the economic for the demand perspective should be given continuously, so that the incentive for the producers is more realistic. On the other hand, it will also encourage the development of the demand perspective activities.

The result of the simulation shows that the competitiveness and the economic efficiency for the farming business is less sensitive to the change of the price of the medicine, in fact that the price is increased up to 25%, and the productiveness decrease up to 5% and the employee's salary is rise up to 60%. In short, it can be concluded that the problem of the investment and financial are the key factor to the development of the activity of a farming business and the agribusiness. According to the explanation above, it gives an illustration that a farming business done by the farmers and the smallholders still have a chance to be ISAD, Yogyakarta, INDONESIA, December 6-8, 2011

developed. It is proved by the condition of farmer business commodity produced by the farmers that still have competitiveness. Nevertheless, the domestic market place is still big enough, and the area of farming is still wide open, especially at outside the java island. Manufacture industry is developed to the small village, as well as the availability of the seed with good variety and genetic potential. On the other hand, the weak side of the development of the production and the productivity still cannot work properly, especially in marketing, it is still through some channels, they are the first collector, the second collector, the third collector and the exporter.

As it can be seen from the weak point, the government should make a policy for the export things that participate in the development of small farming business and have a relation to a big farming business. Beside, the macro government policy is needed to protect the smallholders. It must be realized, even the global market is developed with all of the protection to be erased but the truth is other countries even the country that has high export activity protect the smallholders by using a certain label.

It depends on the political will of the government, whether its consistency make the farming business especially the commodity of small farming business as a commodity that can raise the standard and status of the domestic smallholder.

#### CONCLUSIONS

It can be concluded from the study of three-five methods as an effort in developing the competitiveness of farming business that:

- a. A farming business or production of farming business bargaining should consider some aspects, such as: the amount of the production, the price of the local fertilizer, the government protection policy of competitiveness. It is proven by NPCO and SRP that have less value of the economic value, and it is also supported by the value of the comparative than competitiveness.
- b. The demand, there is a big chance to the basic commodity at the local market to be processed, yet the maintenance of the marketing should be considered. It is still can be fixed by the marketing system and the channel of the marketing.
- c. The environment and the chance of the farming business is considered as monoculture and has not yet applied suggested technical culture, the awareness of the smallholders about the genuine seed variety is low, infected by plant diseases. On the other hand, the upper coarse products processing first, yet the process of the downstream product has not yet been conducted significantly by the farmer. Otherwise these products can give some additions to the value and can create a work field. And the horizontal diversifications have not done yet by the smallholders.
- d. It can be concluded that the international and the domestic policy have not had a support from the government. It can be seen from the DRC, which is better than PCR, the efficiency of NPCO and SRP has not given a support yet to the increasing of the competitiveness compared to the economical price. But from the NPCI policy co efficiency of the government has given the support for the competitiveness.
- e. Social value can be seen from the smallholders' behavior, which is neutral risk domination on this study, it is considered as the farmers or smallholders still applying safety first so that the productivity of the farming business can not obtain optimize value.

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